

For Hope and Guidance

## **OUR MISSION**

The Elizabeth Layton Center's mission is to provide timely, effective and comprehensive behavioral health services to improve quality of life and recovery for the citizens of Franklin and Miami Counties in partnership with individuals, families and our community.

# **Overview of Services**

The Elizabeth Layton Center is a private not-for-profit community mental health center serving the mental health treatment needs of the residents of Franklin and Miami counties providing a comprehensive array of behavioral health services for our communities.

### **Outpatient**

- Diagnostic Evaluation/Intake Assessment For Mental Health and Substance Use Disorders
- Individual/Family Therapy
- Group Counseling
- Psychological Testing/Evaluation
- 24/7 Crisis Services

## Medical/Psychiatric

- Psychiatric Medication Evaluation
- Psychiatric Prescription Management
- Medication Injections
- In-County Residents Only

### **Community Based Services** <u>Children/Youth—Serious Emotional Disturbance</u>

- Case Management
- Attendant Care
- Psychosocial Group/Individual
- Early Childhood Program (Preschool-aged Children)
- Parent Support Services
- HCBS SED Waiver Services
- Circle of Security Parenting Program

## **Community Support Services**

Adults—Severe and Persistent Mental Illness

- Case Management
- Attendant Care
- Psychosocial Group/Individual
- Supported Housing
- Peer Support
- Integrated Healthcare Coordination
- Medicaid Non-Emergent Medical Transportation

# **Psychiatric Medication & Psychological Evaluations**

### 1,287 Medication Management Clients Served in 2017

Franklin County — Adults 566 and Children 164 Miami County — Adults 378 and Children 179

### **Medication Management**

ELC offers a full range of psychiatric medication services for adults, adolescents and children residing in Franklin or Miami counties. Medication can be useful in the treatment of anxiety, depression, mood disorders, bipolar, psychotic illnesses, ADHD and other mental disorders. An initial evaluation is completed and if medication treatment is recommended, the client is monitored on a follow-up schedule to determine the ongoing effectiveness of the prescribed medications and changes are made as clinically appropriate. Patient Assistance Programs and generic medications can offer cost effective solutions.

Advancements in the area of psychiatric medications have been remarkable in the last 20 years, allowing more options for clients in managing mental health symptoms. Our psychiatrist and advanced practiced registered nurses work closely with other providers at ELC, local primary care providers and with other referral sources when indicated to ensure a comprehensive, coordinated and holistic approach to treatment.



### **Psychological Evaluation Services**

Psychological evaluations use a combination of techniques to help arrive at some hypotheses about a person and their behavior, personality and capabilities. These findings assist referral sources in making decisions regarding treatment, educational placements, and other matters. Clients may request this service by self referral or as a recommendation by an ELC provider, school personnel, court, attorney, medical provider or others. ELC utilizes a variety of specialized testing/assessments as part of the evaluation process. Types of Psychological Evaluations include: ADD, ADHD, Bariatric, Parenting Assessments, Diagnostic, IQ, Achievement, Substance Use Evaluation, DUI Evaluations, and Spinal Cord Stimulator Assessment related to pain management. Some evaluations may require a formal Intake Assessment.

# **Outpatient Therapy Services**

### 1,530 Initial Appointments in 2017 738 Franklin County—792 Miami County

**Common Reasons for Seeking Services at ELC:** stress, anxiety, depression, problems at work, relationship issues, behavior issues in school, can't concentrate, can't focus, substance use is interfering with life, etc.

#### **Outpatient Services for Adults/Children/Families**

Licensed mental health professionals provide a wide array of mental health services designed to help improve the qualify of life through timely, collaborative, effective and appropriate evidenced based treatment. Our therapists utilize a variety of techniques and best practices to help clients achieve personalized treatment goals including cognitive behavioral therapy (CBT), Dialectical Behavior Therapy (DBT), Motivational Interviewing, Exposure Therapy among others.

ELC has staff trained in play therapy to help younger children resolve issues. Teaching parenting skills through various techniques and educational classes are also utilized to help achieve treatment goals.

#### **Substance Use Services**

The program focuses on providing adults and adolescents with the skills and support necessary to remain abstinent from alcohol and drugs through individual and group therapy. Educational materials, group therapy, motivational techniques, and relapse prevention are included in this process.



### STEPS TO ACCESSING A NON-CRISIS APPOINTMENT

- 1. Call and ask for the Intake Coordinator
- 2. Provide **basic information** name, address, phone number reason for seeking services, insurance and/or household income.
- 3. Schedule the Appointment
- 4. Plan to **arrive early** (30 minutes for adults, 60 minutes for children), meet with the Intake Coordinator to complete necessary paperwork for the Intake Appointment and then be seen by the mental health provider for approximately an hour.
- Bring the following to the Intake Appointment:
  Photo ID
  Health Insurance Card (to assure an in-network provider)
  Proof of Residency (utility bill, lease agreement, etc)

Proof of Income (pay stub, income tax form, bank statement, etc)

6. Upon completion of the Intake Appointment, the person will **receive a diagnosis** and an **individualized treatment plan**.

I in 4 (lifetime prevalence) diagnosable mental illness Centers for Disease Control and Prevention

# **Crisis Services & Mental Health First Aid**

## 671 Crisis Services/State Hospital Assessments in 2017

Franklin County — 338 Miami County — 333

#### **Crisis Services and Critical Incident Stress Debriefing**

ELC has **crisis services available 24/7** providing **mental health emergency** and **suicide prevention services** for Franklin and Miami counties. Inpatient admission to State Psychiatric Hospitals requires an assessment by our crisis staff. Staff coordinate with local resources to reduce inpatient admissions by keeping people safe in the community through the delivery of comprehensive mental health services. We partner together with law enforcement, hospital emergency departments and other emergency responders to help those in crisis. Local law enforcement officers have incorporated practices of the **Crisis Intervention Team (CIT)** program, which is a model to help first responders to act appropriately to situations involving mental illness, developmental disabilities or emotionally disturbed persons in crisis.

**Critical Incident Stress Debriefing (CISD)**, is available to partnering community agencies following a traumatic event within our communities. CISD gives people an opportunity to share with others involved in the incident the facts, the feelings, the impact and perspectives on the incident helping to work through the loss and horror of the tragedy. When completed within 72 hours of the traumatic event, CISD helps minimize the number of people who may experience Post Traumatic Stress Disorder as a result of encountering a traumatic event.



**Mental Health First Aid** is an 8-hour best-practice curriculum that provides tools to assist someone experiencing a behavior health crisis. The course teaches participants to identify risk factors and warning signs for mental health and addiction concerns, strategies for how to help someone in both crisis and non-crisis situations, and where to turn for help. Participants leave with a 5-step action plan to help others who are showing signs or symptoms. Two courses are available one focusing on Youth related disorders and one focusing on Adult related disorders.

- Adult Course Topics: Depression, anxiety, psychosis (hallucinations or delusions), and substance use, disorders.
- Youth Course Topics: Anxiety, depression, substance use, disorders in which psychosis may occur, disruptive behavior disorders (including ADHD), and eating disorders.

ELC receives some funding through the local United Way organizations in both Franklin and Miami counties to provide this training. Classes are offered on a scheduled basis throughout the year. Participants have included school personnel (teachers, administrators, and other school district staff), law enforcement officers, healthcare professionals and other community members. Individual classes for an agency may also be arranged for more information contact Miami County Operations Director, Loree Love.



2017 <u>ELC Trained/Certified</u> 83 in the Youth Course 46 in the Adult Course

# **Community Based Services for SED Youth**

### 385 Youth with SED Served in 2017

Number Served Franklin County — 213 Miami County — 172

ELC provides intensive support for youth struggling with a **Serious Emotional Disturbance (SED).** To qualify for **Community Based Services (CBS),** children must be having significant difficulties managing behavior at home, in school or in the community. Children may be diagnosed with such disorders as oppositional defiant disorder, ADHD, depression, anxiety and others. Services are provided at the mental health center, in the family home, the community and staff are welcome at many of the area schools to provide support to students during the school day.

Services focus on a strengths-based model of treatment and are developed within the family's cultural context. Specially trained staff collaborate with the family to develop a treatment plan to encompass the child's individual needs and determine what services will be most helpful in achieving the treatment goals. This program expands the traditional array of therapeutic services and may include: Targeted Case Management, Community Psychiatric Supportive Treatment (CPST/case management), mental health attendant care and



psychosocial treatment group. ELC works with youth of all ages from toddlers, preschoolers, grade

#### STEPS Program (Supportive Therapy Early Prevention Services)

This year-round program is designed for children ages 2 to 6 who have difficulty participating in regular community preschool settings due to emotional or behavioral concerns. Children may be referred by families physicians, daycare facilities, preschools, Tiny-k, and Head Start among others. Staff use evidence-based, brain-based programming in helping to manage behaviors.

#### **Psychosocial Group Programming:**

Psychosocial group programming is used to teach essential behavioral and social skills to support youth in making appropriate choices within their homes, schools and communities in group settings. Our staff work with youth to improve their abilities to relate to peers and authority figures in a cooperative and appropriate manner. Staff utilize best practice materials in developing group curriculum.

#### Summer Psychosocial Group Program

This specialized summer program is designed to meet the needs of SED youth ages 3 to 17. The program works in a group format to help youth work on the skills that prevent them from functioning well at home, at school and in the community. ELC provides a safe, structured environment to help youth improve social skills, anger management, problem solving and emotional expression.

#### **Circle of Security Parenting Program**

This grant-based program assists parents of children 0-5 years of age in learning developmentally appropriate parenting techniques. The program teaches parents to respond the their children's cues and develop healthy attachments. This program is free of charge to parents.

## **Community Support Services for Adults with SPMI**

### 385 Adults with SPMI Served in 2017 Franklin County — 128 and Miami County — 75 107 Referred to the Program, 109 Exited the Program

ELC provides intensive support for adults who meet the State criteria as struggling with a severe and persistent mental illness (SPMI). This can include diagnoses such as Bipolar Disorder, Schizophrenia, Mood Disorders, Major Depressive Disorder, Psychosis, and others. Using a variety of services, including case management, staff work with clients to help individuals obtain and use needed community resources in the areas of housing, medical services, financial support, social interaction, education and employment. Our goal is to help consumers in mental health recovery to maintain increased stability within the community by improving their ability to manage their symptoms and overcome challenges of everyday life.

Treatment goals are developed with clients on an individualized basis. Most consumers achieve their goals through the use of case management and psychosocial group programming provided at the mental health center, within the community or at their home. Consumers often include individual therapy, group therapy and medication management to assist them in meeting their treatment goals.

## ELC also offers some specialized services for those with severe and persistent mental illness including:

**SSI/SSDI Outreach Access and Recovery (SOAR):** This program provides support to consumers during the application process for obtaining disability benefits.

**Supportive Housing Program:** ELC has in each county housing for consumers needing additional support with daily living skills in order to remain in the community. In Miami County, ELC has one designated crisis bed available to assist in the prevention of an inpatient hospitalization. ELC provides attendant care when medically necessary and staffs the houses according to need.

**Medication Support:** Staff can also provide voluntary medication drops within the community to assist consumers in taking their medication as prescribed to manage symptoms.



**PhotoVoice** is a psychosocial group developed in 2017 that teaches skills that enable individuals to tell personal stories through photographs that offer insight and teach others about their experiences. Photographs offer the ability share life experiences in a way that words simply cannot capture. The above exhibit was recently on display at the Ottawa Library

## **Client Success Stories and Testimonials**

An adult Client presented for issues regarding social anxiety. Treatment focused on the Cognitive Behavioral Therapy model. Through treatment, this Client was able to successfully challenge maladaptive thoughts with alternative thoughts and engage in social activities such as a vacation with friends, going to parties, and interacting with staff at stores and restaurants. Client reported that he used to think of these events as something to 'make it through' and he now looks forward to them.

#### ELC received flowers and the following feedback from a Consumer: "Elizabeth Layton, Just a note to let you know that I appreciate each and every one of you and all of your hard work you do. Have a great day."

An adult presented to ELC with significant social anxiety and difficulty leaving the home. Through a course of outpatient therapy with David Walter, this Client can now leave the home regularly and has developed a circle of friendship within the community.

#### "Dear Barbara Cordts – Thank you for letting me come and talk to you! You helped me so very much. I have less problems and I always wanna come back. Thank you for today."

ELC's Community Corrections Clinician works with an adult on probation with a long history of violent behavior. He was placed on probation previously, but within a month had re-offended. This time the Client is engaged in multiple services in the community as well as through ELC. Through coordinated efforts, the treatment team has helped this individual avoid offensive behaviors for almost three months. Recently, the Client had an incident at a convenience store where someone physically hit him. Instead of retaliating the Client thought about his consequences and walked away. He is very proud of himself for making different choices. CSS Consumer reported being "absolutely pleased" with provider Candi Dials. She described Ms. Dials as "amazing" and that she helps with emotions, encouragement and can recognize symptoms sometimes before the Client can identify them

A Youth has been successful in maintaining placement for over seven months, despite a past history of multiple placements due to behavioral difficulties. This Youth's caregiver recently expressed a greater understanding of CBS services, noted progress being made, and the

Parent of a CBS Consumer reported that providers Quincy Garrett and David Walter are fantastic with care coordination meetings, client check-ins and do a good job providing suggestions that really help her son.

A young adult recently verbalized progress by realizing that past trauma endured was not their fault, and that while they are changed by the trauma, they are able to "deal with it and learn from it."

#### "I love ELC."

A Youth began CBS services in 2012. At that time he was unable to manage symptoms in a typical classroom and was living with grandparents because parents were not able to care for him. After a course of treatment through ELC, some of which was offered at the alternative school (ECKA) this Youth has transitioned back to school in his community full time and has successfully graduated from CBS

During a routine quality call, one MiCo consumer reported she was very thankful for case management services from Starla Medlin. She stated Starla is "always there for me, is kind spirited and would do anything to help" and that this is very helpful to her.

## **Overall Client Demographics**

Total Clients Served in 2017:4,051Total Clients Served in 2017:102.547

Total Services Provided in 2017: 102,547

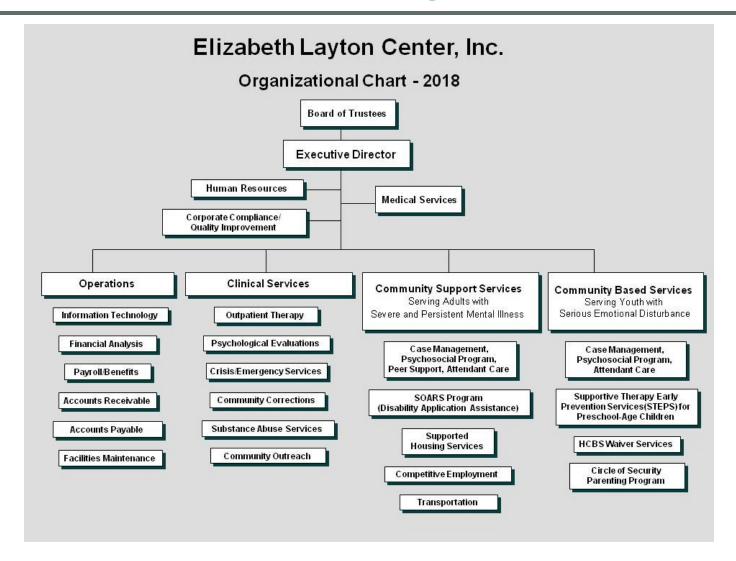
<u>Gender</u>					<u>Ethnicity</u>		
Male	1	922	48%		White	3538	91.0%
Female	2	124	52%		Multiracial/Unknown	121	3.1%
<u>Age</u>					Black/African American	93	2.4%
<u>- 50</u> <6	103	2.5%	6		Hispanic	80	2.1%
6-12	609	15.19			Native American	46	1.2%
13-18	682	16.99			Asian	12	.3%
19-24	341	8.4%			Client Insurance Coverage		
25-34	650	16.19	%		Medicaid	1566	38.3%
35-44	576	14.29	%		Commercial Insurance	1336	32.7%
45-54	486	12.09	%		Self Pay (includes Medicaid Spenddown)	673	16.5%
55-64	406	10.09	%		Medicare	514	12.6%
65>	193	4.8%	6				
<b>Admissio</b>	ns — 15	30			Diagnostic Summary of Primar		
	e per mo			130	Depression	27.5%	
-	e per we			30	Anxiety (Phobias, PTSD, Trauma	•	
•	e per wo		dav	6	ADHD Adianteent Discussion	13.0%	
Ū	•	•		U	Adjustment Disorders	9.0%	
<u>Annual He</u>		d Inco			Bipolar	7.8%	
\$0 to \$11,	,490		1675	47.0%	Conduct/Oppositional Disorder	rs 6.0%	
\$11,491tc	) \$15,28	2	264	7.4%	Schizo Spectrum Disorders	5.9%	
\$15,283 te	o \$22,98	30	452	12.7%	Substance Use	1.7%	
\$22,981 te	o \$35,00	00	463	13.0%	Personality Disorders	1.0%	
\$35,001 te	o \$42,00	00	151	4.2%	Autism Spectrum Disorders	.5%	
\$42,001>			561	15.7%			

# **Client Demographics - By County**

F	Total Clients Served: Total Services:	2,040 57,657		
R	Admissions - 738			
	Average per mon		61.5	
Α	Average per wee Average per worl		14.1 2.8	
	Average per worr	ting day	2.0	
Ν	<u>Gender</u>			
	Male	972	47.7%	
	Female	972 1066	47.7% 52.3%	
К	Feinale	1000	52.5%	
IX.	Age			
	<6	47	2.3%	
1	6-12	294	2.3 <i>%</i> 14.4%	
	13-18	302	14.4%	
	19-24	176	8.6%	
	25-34	343	16.8%	
•	35-44	297	14.6%	
	45-54	263	12.9%	
N	55-64	205	10.1%	
•••	65>	112	5.5%	
	<u>Ethnicity</u>			
	White		1858	92.4%
	Other/Unknown		44	2.2%
С	Black/African American		38	1.9%
	Hispanic		35	1.7%
	American Indian		29	1.4%
0	Asian	-	6	0.3%
	Annual Household Incom \$0 to \$11,490	<u>e</u>	020	47 40/
	\$11,491 to \$15,282		938 151	47.4% 7.7%
U	\$15,283 to \$22,980		260	13.2%
	\$22,981 to \$35,000		262	13.3%
	\$35,001 to \$42,000		111	5.6%
N	\$42,001>		251	12.8%
••	Client Insurance Coverage	2	-01	1210/0
	Medicaid	-	793	38.8%
T	Commercial Insurance		341	28.9%
	Self Pay		591	16.7%
	Medicare		318	15.6%
Υ				

	Total Clients Served: Total Services:	2,011 44,890		
М	Admissions – 792			
I I	Average per month Average per week Average per working	g day	66.0 15.2 3.0	
4	<u>Gender</u>			
4	Male Female	950 1058	47.3% 52.7%	
I	Age <6 6-12	56 315	2.8% 15.7%	
	13-18 19-24 25-34	380 165 307	18.9% 8.2% 15.3%	
C	35-44 45-54 55-64	279 223 201	13.9% 11.1% 10.0%	
C	65> <u>Ethnicity</u>	81	4.0%	
J	White Multiracial/Unknown Black/African American		1680 77 55	89.4% 4.1% 2.9%
N	Hispanic Native American Asian <b>Annual Household Income</b>		45 17 6	2.4% .9% .3%
Г	\$0 to \$11,490 \$11,491 to \$15,282 \$15,283 to \$22,980		743 113 192	46.5% 7.1% 12.0%
Y	\$22,981 to \$35,000 \$35,001 to \$42,000 \$42,001>		201 40 310	12.6% 2.5% 12.4%
	<u>Client Insurance Coverage</u> Medicaid Commercial Insurance Self Pay Medicare		773 745 332 196	37.8% 36.4% 16.2% 9.6%
	WEULDIE		190	9.0%

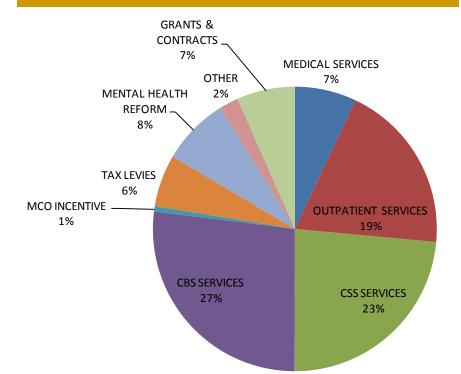
## **Organizational Structure**



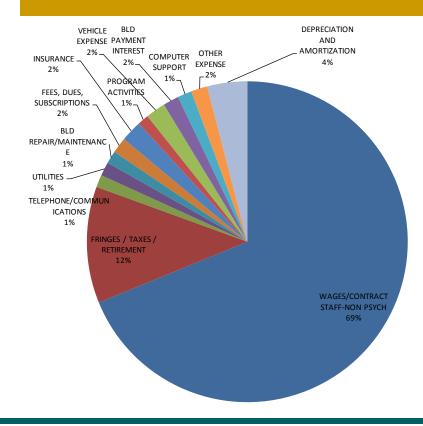
Average Number of Employees in 2017:	151
Total Hours Worked in 2017:	252,875

## 2017 By the Numbers

# **REVENUE** \$7,088,711



# **EXPENSE** \$7,036,646



# **Board of Trustees, Administration & Locations**

### 2018 Board of Trustees

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### 2017 Board of Trustees

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### **Administration**

Leslie Bjork, PsyD, LP Executive Director

Gerald Gambrill, MD Medical Director

Perry Chapman, MBA Chief Financial Officer

Melissa Bustamante, LCPC Clinical Director

Megan Darling, PsyD, LP Director of Community Support Services

Amy Wacker, LPC Director of Community Based Services

Donna Johnson, LCP, LCAC Director of Quality Assurance/Risk Management

John Schlegel IT Director

Kiki Heck FrCo Operations Director

Loree Love MiCo Operations Director

Briana Madsen HR Director After Hours Crisis Services 1.800.241.1266

### **Franklin County Locations**

#### **Outpatient & Children's Services**

2537 Eisenhower Road PO Box 677 Ottawa, Kansas 66067 Telephone: 785.242.3780 Facsimile: 785.242.6397

Community Support Services 204 East 15<sup>th</sup> Street PO Box 677 Ottawa, Kansas 66067 Telephone: 785.242.3780 Facsimile: 785.242.3593

### **Miami County Locations**

### **Outpatient & Children's Office**

25955 W 327th Street PO Box 463 Paola, Kansas 66071 Telephone: 913.557.9096 Facsimile: 913.294.9247

#### **Community Support Services**

102 Baptiste Drive Paola, Kansas 66071 Telephone: 913.557.9096 Facsimile: 913.294.4996





**CHARITABLE DONATIONS APPRECIATED**